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UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, DC 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2023, or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 П

For the transition period from

Commission file number 0-17272

BIO-TECHNE CORPORATION

(Exact name of registrant as specified in its charter)

Minnesota (State or other jurisdiction of incorporation or organization)

614 McKinley Place N.E. Minneapolis, MN 55413 (Address of principal executive offices) (Zip Code)

41-1427402 (I.R.S. Employer **Identification No.)**

to

(612) 379-8854 (Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Exchange Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, \$0.01 par value	TECH	The NASDAQ Stock Market LLC

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ∞ No □

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes
⊠ No □

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer \boxtimes

Non-accelerated filer Accelerated filer П

Smaller reporting company

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the Registrant is a shell company (as defined in Exchange Act Rule 12b-2). 🗆 Yes 🛛 No

At May 3, 2023, 157,436,548 shares of the Company's Common Stock (par value \$0.01) were outstanding.

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PART I. FINANCIAL INFORMATION

ITEM 1. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS AND COMPREHENSIVE INCOME

Bio-Techne Corporation and Subsidiaries

(in thousands, except per share data)

(unaudited)

	Quarter Ended March 31,				Nine Mor Marc		1,	
	_	2023		2022		2023	_	2022
Net sales	\$	294,146	\$	290,376	\$	835,382	\$	
Cost of sales		91,984		88,918		270,265		261,225
Gross margin		202,162		201,458		565,117		556,146
Operating expenses:								
Selling, general and administrative		99,238		89,269		291,624		276,137
Research and development		22,713		21,742		69,074		63,992
Total operating expenses		121,951		111,011		360,698		340,129
Operating income		80,211		90,447		204,419		216,017
Other income (expense)		(15)		(21,675)		45,924		6,317
Earnings before income taxes		80,196		68,772		250,343	_	222,334
Income taxes (benefit)		9,978		8,628		40,385		21,150
Net earnings, including noncontrolling interest		70,218	_	60,144	_	209,958		201,184
Net earnings (loss) attributable to noncontrolling interest		_		(595)		179		(9,343)
Net earnings attributable to Bio-Techne	\$	70,218	\$	60,739	\$	209,779	\$	210,527
Other comprehensive income (loss):								
Foreign currency translation adjustments		3,282		(2,851)		(805)		(9,573)
Foreign currency translation reclassified to earnings with Eminence deconsolidation		_				119		
Unrealized gains (losses) on derivative instruments - cash flow hedges, net of tax								
amounts disclosed in Note 8		(1,708)		7,179		2,302		11,745
Other comprehensive income (loss)		1,574		4,328		1,616		2,172
Other comprehensive income (loss) attributable to noncontrolling interest		—		(1)		(33)		26
Other comprehensive income (loss) attributable to Bio-Techne		1,574		4,329		1,649		2,146
Comprehensive income attributable to Bio-Techne	\$	71,792	\$	65,068	\$	211,428	\$	212,673
Earnings per share attributable to Bio-Techne ⁽¹⁾ :								
Basic	\$	0.45	\$	0.39	\$	1.34	\$	1.34
Diluted	\$	0.43	\$	0.39	\$	1.34	\$	1.34
	Ψ	0.45	Ψ	0.57	Ψ	1.50	Ψ	1.20
Weighted average common shares outstanding ⁽¹⁾ :								
Basic		157,311		157,087		157,071		156,899
Diluted		161,615		163,874		161,768		164,292
		, -		,		, -		/

⁽¹⁾Prior period results have been adjusted to reflect the four-for-one stock split effected in the form of a stock dividend on November 29, 2022. See Note 1 for details.

See Notes to Condensed Consolidated Financial Statements.

CONDENSED CONSOLIDATED BALANCE SHEETS

Bio-Techne Corporation and Subsidiaries (*in thousands, except share and per share data*)

	March 31, 2023 (unaudited)			June 30, 2022
ASSETS				
Current assets:				
Cash and cash equivalents	\$	127,282	\$	172,567
Short-term available-for-sale investments		29,915		74,462
Accounts receivable, less allowance for doubtful accounts of \$3,491 and \$2,568, respectively		216,415		194,548
Inventories		169,464		141,123
Other current assets		27,920		22,856
Total current assets		570,996		605,556
Property and equipment, net		223,571		223,242
Right of use asset		97,976		65,556
Goodwill		870,542		822,101
Intangible assets, net		553,257		531,522
Other assets		283,354		46,828
Total assets	\$	2,599,696	\$	2,294,805
LIABILITIES AND SHAREHOLDERS' EQUITY	-	_,	_	_,_, .,
Current liabilities:				
Trade accounts payable	\$	27,120	\$	33,865
Salaries, wages and related accruals	φ	38,518	φ	61,953
Accrued expenses		15,641		17,886
Contract liabilities		24,878		23,406
Income taxes payable		18,168		13,237
Operating lease liabilities - current		10,723		11,928
Contingent consideration payable		5,250		11,720
Current portion of long-term debt obligations		5,250		12,500
Other current liabilities		865		1,243
Total current liabilities		141.163		176,018
Total current habilities		141,105		170,018
Deferred income taxes		94,607		98,994
Long-term debt obligations		370,000		243,410
Long-term contingent consideration payable		—		5,000
Operating lease liabilities		93,267		58,133
Other long-term liabilities		10,973		12,239
Bio-Techne's Shareholders' equity:				
Undesignated capital stock, no par; authorized 5,000,000 shares; none issued or outstanding		—		_
Common stock, par value \$.01 per share; authorized 400,000,000; issued and outstanding 157,339,318 and 156,644,212,				
respectively ⁽¹⁾		1,573		1,566
Additional paid-in capital ⁽¹⁾		715,052		652,467
Retained earnings ⁽¹⁾		1,246,612		1,122,937
Accumulated other comprehensive loss		(73,551)		(75,200)
Total Bio-Techne's shareholders' equity		1,889,686		1,701,770
Noncontrolling interest				(759)
Total shareholders' equity		1,889,686		1,701,011
Total liabilities and shareholders' equity	\$	2,599,696	\$	2,294,805

⁽¹⁾Prior period results have been adjusted to reflect the four-for-one stock split effected in the form of a stock dividend on November 29, 2022. See Note 1 for details.

See Notes to Condensed Consolidated Financial Statements.

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

Bio-Techne Corporation and Subsidiaries

(in thousands) (unaudited)

		Nine Months Ended March 31,							
		2023		2022					
CASH FLOWS FROM OPERATING ACTIVITIES:									
Net earnings, including noncontrolling interest	\$	209,958	\$	201,184					
Adjustments to reconcile net earnings to net cash provided by operating activities:									
Depreciation and amortization		80,315		75,203					
Costs recognized on sale of acquired inventory		400		1,596					
Deferred income taxes		(22,651)		7,888					
Stock-based compensation expense		41,315		33,777					
Fair value adjustment to contingent consideration payable		(10,350)		(20,600)					
Contingent consideration payments - operating				(3,300)					
(Gain) Loss on investment, net		(37,176)							
Fair value adjustment on available-for-sale investments		(1,153)		(15,569)					
Asset impairment restructuring				546					
Eminence impairment		_		18,715					
Gain on sale of Eminence		(11,682)		_					
Leases, net		1,434		(974)					
Other operating activity		296		549					
Change in operating assets and operating liabilities, net of acquisition:									
Trade accounts and other receivables, net		(20,775)		(60,930)					
Inventories		(28,816)		(16.034)					
Prepaid expenses		(5,557)		(3,576)					
Trade accounts payable, accrued expenses, contract liabilities, and other		(5.647)		11.229					
Salaries, wages and related accruals		(22,759)		2,059					
Income taxes payable		3,848		(9,208)					
Net cash provided by (used in) operating activities	· · · · · · · · · · · · · · · · · · ·	171.000		222.555					
Net cash provided by (used in) operating activities		171,000		222,333					
CASH FLOWS FROM INVESTING ACTIVITIES:									
Proceeds from maturities of available-for-sale investments		29,161		26,055					
Purchases of available-for-sale investments		(20,500)		(47,998)					
Proceeds from sale of CCXI investment		73,219							
Additions to property and equipment		(27,413)		(31,338)					
Acquisitions, net of cash acquired		(101,184)							
Proceeds from sale of Eminence		17,824		_					
Investment of forward purchase contract				(25,000)					
Investment in Wilson Wolf		(232,000)							
Net cash provided by (used in) investing activities		(260,893)	-	(78,281)					
CASH FLOWS FROM FINANCING ACTIVITIES:									
Cash dividends		(37,688)		(37,646)					
Proceeds from stock option exercises		21,399		68,346					
Re-purchases of common stock		(19,562)		(102,132)					
Borrowings under line-of-credit agreement		619,661		90,000					
Repayments of long-term debt		(505,661)		(172,375)					
Contingent consideration payments - financing		_		(700)					
Taxes paid on RSUs and net share settlements		(28,854)		(23,406)					
Other financing activity		(2,457)		788					
Net cash provided by (used in) financing activities		46,838		(177,125)					
Effect of exchange rate changes on cash and cash equivalents		(2,230)		(5,419)					
Net change in cash and cash equivalents		(45,285)		(38,270)					
Cash and cash equivalents at beginning of period		172,567		199,091					
Cash and cash equivalents at end of period	\$	127,282	\$	160,821					
Supplemental disclosure of cash flow information: Cash paid for income taxes	S	62,583	\$	22,965					
Cash paid for interest	s S	5,773	5	8,522					
Cash part for interest	3	5,115	Ф	8,322					

See Notes to Condensed Consolidated Financial Statements.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

Bio-Techne Corporation and Subsidiaries

(unaudited)

Note 1. Basis of Presentation and Summary of Significant Accounting Policies:

The interim consolidated financial statements of Bio-Techne Corporation and subsidiaries, (the Company) presented here have been prepared by the Company and are unaudited. They have been prepared in accordance with accounting principles generally accepted in the United States of America and with instructions to Form 10-Q and Article 10 of Regulation S-X. They reflect all adjustments which are, in the opinion of management, necessary for a fair presentation of the results for the interim periods presented. All such adjustments are of a normal recurring nature.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted. These interim unaudited condensed consolidated financial statements should be read in conjunction with the Company's Consolidated Financial Statements and Notes thereto for the fiscal year ended June 30, 2022, included in the Company's Annual Report on Form 10-K for fiscal 2022. A summary of significant accounting policies followed by the Company is detailed in the Company's Annual Report on Form 10-K for fiscal 2022. The Company follows these policies in preparation of the interim unaudited condensed consolidated financial statements.

During the quarter ended March 31, 2023, the Company operated under two operating segments, Protein Sciences and Diagnostics and Genomics. The operating segments the Company operated under were consistent with the Company's operating segments disclosed in the Company's Annual Report on Form 10-K for fiscal 2022.

At the 2022 annual meeting of shareholders of the Company held on October 27, 2022, the shareholders approved an amendment and restatement of the Company's articles of incorporation to increase the number of authorized shares of the Company's common stock from 100,000,000 to 400,000,000. On November 1, 2022, the Company's board of directors approved and declared a four-for-one split of the Company's common stock in the form of a stock dividend. Each stockholder of record on November 14, 2022 received three additional shares of common stock for each then-held share, which were distributed after close of trading on November 29, 2022. All share and per share amounts presented herein have been retroactively adjusted to reflect the impact of the stock split.

Partially-owned consolidated subsidiary: On September 1, 2022, the Company completed the sale of its equity shares of Changzhou Eminence Biotechnology Co., Ltd. (Eminence) for approximately \$17.8 million to a third party. Eminence was considered a variable-interest entity that was fully consolidated in our financial statements. Prior to the sale, Eminence had revenue of \$2.0 million for the first fiscal quarter of 2023 within our Protein Sciences segment. Fiscal 2022 revenues were \$4.6 million. As a result of the sale of the business, the Company recorded a gain of \$11.7 million within the Other income (expense) line in the Condensed Consolidated Statement of Earnings. Prior to the sale of Eminence, a triggering event was identified in the second quarter of fiscal 2022 and impairment testing was performed as Eminence was forecasted to not have sufficient cash to execute on their growth plan combined with their inability to secure additional financing. Our impairment testing resulted in a full impairment of the Eminence goodwill and intangibles assets for charges of \$8.3 million and \$8.6 million, respectively. These impairment charges were recorded within the General and Administrative line in the Consolidated Statement of Earnings for fiscal 2022. In the fourth quarter of fiscal 2022, Eminence was able to secure cash deposits on future orders to provide funding for their operations. This delay in liquidation allowed time for securing of additional investor financing which coincided with the sale of the Company's investment.

Investments: In December 2021, the Company paid \$25 million to enter into a two-part forward contract which requires the Company to make an initial ownership investment followed by purchase of full equity interest in Wilson Wolf Corporation (Wilson Wolf) if certain annual revenue or annual earnings before interest, taxes, depreciation, and amortization (EBITDA) thresholds are met. Wilson Wolf is a leading manufacturer of cell culture devices, including the G-Rex product line.

The first part of the forward contract is triggered upon Wilson Wolf achieving approximately \$92 million in annual revenue or \$55 million in EBITDA at any point prior to December 31, 2027. During the quarter ended March 31, 2023, the Company determined that Wilson Wolf had met the EBITDA target. On March 31, 2023, the Company paid an additional \$232 million to acquire 19.9% of Wilson Wolf.

Since the first part of the forward contract has been triggered, the second part of the forward contract will automatically trigger, and requires the Company to acquire the remaining equity interest in Wilson Wolf on December 31, 2027 based on a revenue multiple of

approximately 4.4 times trailing twelve month revenue. The second part of the contract would be accelerated in advance of December 31, 2027, if Wilson Wolf meets its second milestone of approximately \$226 million in annual revenue or \$136 million in annual EBITDA. If the second milestone is achieved, the forward contract requires the Company to pay approximately \$1 billion plus potential consideration for revenue in excess of the revenue milestone.

The investment in Wilson Wolf is accounted for as an equity method investment under ASC 323. The Company initially records its equity method investments at the amount of the Company's investment and adjusts each period for the Company's share of the investee's income or loss and dividends paid. There was not material income or loss during the quarter ended March 31, 2023 recorded on the Company's Consolidated Statement of Earnings and Comprehensive Income related to the investment. The Company's total investment of \$257 million is included within Other long-term assets on the Consolidated Balance Sheet.

Restructuring actions: Restructuring actions generally include significant actions involving employee-related severance charges, contract termination costs, and impairments and disposals of assets associated with such actions. Employee-related severance charges are based upon distributed employment policies and substantive severance plans. These charges are reflected in the quarter when the actions are probable and the amounts are estimable, which typically is when management approves the associated actions. Asset impairment and disposal charges include right of use assets, leasehold improvements, and other asset write-downs associated with combining operations and disposal of assets.

Fiscal Year 2023 Restructuring Actions:

QT Holdings Corporation (Quad)

In August 2022, the Company informed employees of our decision to close our QT Holdings Corporation (Quad) facility as part of a realignment of activities within our Reagent Solutions division. The closure of the site is expected to be substantially completed in the fourth quarter of fiscal 2023. As a result of the restructuring activities, an estimated pre-tax charge of \$2.2 million was recorded within our Protein Sciences segment for the nine months ended March 31, 2023. There were no additional charges for the third fiscal quarter ended March 31, 2023. The related nine months ended March 31, 2023 restructuring charges were recorded in the income statement as follows (in thousands):

	Employee severance	impa	Asset airment and other	Total
Selling, general and administrative	\$ 1,328	\$	842	\$ 2,170

	Employee severance	Asset impairment and other	Total
Expense incurred in the first quarter of 2023	\$ 1,328	\$ 842	\$ 2,170
Cash payments	(420)	(431)	(851)
Adjustments	—	(72)	(72)
Accrued restructuring actions balances as of September 30, 2022	908	339	1,247
Cash payments	(753)	(262)	(1,015)
Adjustments	(38)	(73)	(111)
Accrued restructuring actions balances as of December 31, 2022	117	4	121
Cash payments	(60)	(70)	(130)
Adjustments	(57)	75	18
Accrued restructuring actions balances as of March 31, 2023	\$	\$ 9	\$ 9

Protein Sciences realignment

In December 2022, the Company informed employees it would undertake certain actions to strategically reallocate resources to high growth areas of the business. The realignment impacted a limited number of employees and was completed in the third fiscal quarter of 2023. As a result of the realignment, a pre-tax charge of \$0.8 million related to employee severance was recorded in the Selling, general and administrative line of operating income within our Protein Sciences segment during the nine months ended March 31, 2023.

Restructuring actions, including cash and non-cash impacts, are as follows (in thousands):

	E	mployee
	S	everance
Expense incurred in the second quarter of 2023	\$	780
Cash payments		(176)
Adjustments		—
Accrued restructuring actions balances as of December 31, 2022		604
Cash payments		(586)
Adjustments		(18)
Accrued restructuring actions balances as of March 31, 2023	\$	

Fiscal Year 2022 Restructuring Actions:

In September 2021, the Company informed employees of our decision to close our Exosome Diagnostics Germany facility, discontinuing lab and research occurring at the site, as part of a realignment of activities within our Exosome Diagnostics business. The restructuring activities were completed as of June 30, 2022. As a result of the restructuring activities, a pre-tax charge of \$1.4 million was recorded within our Diagnostics and Genomics segment during the year ended June 30, 2022. Total restructuring charges for the closure of the Exosome Diagnostics Germany facility for the year ended June 30, 2022 were recorded within Operating Income on the Income statement as follows (in thousands):

	Employee		Asset	
	severance	in	pairment and other	Total
Selling, general and administrative	\$ 649	\$	750	\$ 1,399

Restructuring actions, including cash and non-cash impacts, are as follows (in thousands):

	Eı	nployee	А	sset	
	se	verance	impairme	nt and other	Total
Expense incurred in the first quarter of 2022	\$	639	\$	546	\$ 1,185
Incremental expense incurred during fiscal 2022		—		242	242
Cash payments		(589)		(554)	(1,143)
Adjustments ⁽¹⁾		(50)		(234)	(284)
Accrued restructuring actions balances as of June 30, 2022	\$		\$		\$

⁽¹⁾Adjustments include refinements to our estimated close down costs as well as the impacts from foreign currency exchange.

Recently Adopted Accounting Pronouncements

There were no accounting pronouncements adopted in the quarter ended March 31, 2023. Refer to the Form 10-K for accounting pronouncements adopted prior to June 30, 2022.

Note 2. Revenue Recognition:

Consumables revenues consist of specialized proteins, immunoassays, antibodies, reagents, blood chemistry and blood gas quality controls, and hematology instrument controls that are typically single-use products recognized at a point in time following the transfer of control of such products to the customer, which generally occurs upon shipment. Instruments revenues typically consist of longer-lived assets that, for the substantial majority of sales, are recognized at a point in time in a manner similar to consumables. Service revenues consist of extended warranty contracts, post contract support, and custom development projects that are recognized over time as either the customers receive and consume the benefits of such services simultaneously or the underlying asset being developed has no alternative use for the Company at contract inception and the Company has an enforceable right to payment for the portion of the performance completed. Service revenues also include laboratory services recognized at point in time.

Prior to fiscal year 2021, the Company had not recognized revenue upon completion of the performance obligation for laboratory services, but rather upon cash receipt, which was subsequent to the performance obligation being satisfied. The Company accounted for these services based on cash receipts as we did not have significant historical experience collecting payments from Medicare or other insurance providers and considered the variable consideration for such services to be constrained as it would not be probable that a significant amount of revenue would not need to be reversed in future periods for the services provided. Given Medicare coverage for our laboratory services became effective on December 1, 2019, the Company considered it to have sufficient data to estimate variable consideration as of July 1, 2020 for laboratory services that are reimbursed by Medicare. The amount of cash received in fiscal 2021 for laboratory services reimbursed by Medicare that were performed prior to July 1, 2020 was approximately \$0.5 million.

Prior to fiscal year 2023, the Company recorded revenue based on cash receipts for laboratory services not reimbursed by Medicare, as the variable consideration was constrained since we did not have significant historical experience collecting payments not reimbursed by Medicare or other insurance providers and it would not be probable that a significant amount of revenue would not need to be reversed in future periods for the services provided. During the first half of fiscal 2022, we began to see an increase in claim volume due to strategic initiatives, including broader messaging around the importance of cancer screenings during the COVID-19 pandemic, and the acute phase of the COVID-19 pandemic subsiding. Given these factors, the Company considered it to have sufficient data to estimate variable consideration as of July 1, 2022 for laboratory services that are not reimbursed by Medicare. The amount of cash received in fiscal 2023 for non-Medicare laboratory services that were performed prior to July 1, 2022 was approximately \$0.9 million.

We recognize royalty revenues in the period the sales occur using third party evidence. The Company elected the "right to invoice" practical expedient based on the Company's right to invoice a customer at an amount that approximates the value to the customer and the performance completed to date.

The Company elected the exemption to not disclose the unfulfilled performance obligations for contracts with an original length of one year or less and the exemption to exclude future performance obligations that are accounted under the sales-based or usage-based royalty guidance. The Company's unfulfilled performance obligations for contracts with an original length greater than one year were not material as of March 31, 2023.

Contracts with customers that contain instruments may include multiple performance obligations. For these contracts, the Company allocates the contract's transaction price to each performance obligation on a relative standalone selling price basis. Allocation of the transaction price is determined at the contracts' inception.

Payment terms for shipments to end-users are generally net 30 days. Payment terms for distributor shipments may range from 30 to 90 days. Service arrangements commonly call for payments in advance of performing the work (e.g. extended warranty and service contracts), upon completion of the service (e.g. custom development manufacturing) or a mix of both.

Contract assets include revenues recognized in advance of billings. Contract assets are included within Other current assets in the accompanying balance sheet as the amount of time expected to lapse until the company's right to consideration becomes unconditional is less than one year. We elected the practical expedient allowing us to expense contract costs that would otherwise be capitalized and amortized over a period of less than one year. Contract assets as of March 31, 2023 are not material.

Contract liabilities include billings in excess of revenues recognized, such as those resulting from customer advances and deposits and unearned revenue on warranty contracts. Contract liabilities as of March 31, 2023 and June 30, 2022 were approximately \$26.5 million and \$25.5 million, respectively. Contract liabilities as of June 30, 2022 subsequently recognized as revenue during the quarter and nine month period ended March 31, 2023 were approximately \$3.6 million and \$19.5 million, respectively. Contract liabilities in excess of one year are included in Other long-term liabilities on the consolidated balance sheet.

Any claims for credit or return of goods must be made within 10 days of receipt. Revenues are reduced to reflect estimated credits and returns. Although the amounts recorded for these revenue deductions are dependent on estimates and assumptions, historically our adjustments to actual results have not been material.

Taxes collected from customers relating to product sales and remitted to governmental authorities are excluded from revenue. Amounts billed to customers for shipping and handling are included in revenue, while the related shipping and handling costs are reflected in cost of products. We elected the practical expedient that allows us to account for shipping and handling activities that occur after the customer has obtained control of a good as a fulfillment cost, and we accrue costs of shipping and handling when the related revenue is recognized.

The following tables present our disaggregated revenue for the periods presented.

Revenue by type is as follows (in thousands):

	Quarter Ended March 31,					Nine Months Ende March 31,			
	 2023		2022		2023		2022		
Consumables	\$ 240,659	\$	239,171	\$	674,419	\$	657,568		
Instruments	25,449		28,899		84,208		92,121		
Services	23,312		17,815		60,609		51,426		
Total product and services revenue, net	\$ 289,420	\$	285,885	\$	819,236	\$	801,115		
Royalty revenues	4,726		4,491		16,146		16,256		
Total revenues, net	\$ 294,146	\$	290,376	\$	835,382	\$	817,371		

Revenue by geography is as follows (in thousands):

	Quarter Ended March 31,				Nine Month March			
	2023		2022		2023			2022
United States	\$	163,197	\$	163,976	\$	467,633	\$	447,045
EMEA, excluding United Kingdom		59,702		55,301		160,246		164,003
United Kingdom		13,811		12,920		36,385		37,240
APAC, excluding Greater China		20,159		21,100		55,592		58,204
Greater China		26,256		26,554		88,103		85,997
Rest of World		11,021		10,525		27,423		24,882
Net Sales	\$	294,146	\$	290,376	\$	835,382	\$	817,371

Note 3. Selected Balance Sheet Data:

Inventories:

Inventories consist of (in thousands):

	M	larch 31, 2023	June 30, 2022		
Raw materials	\$	87,006	\$	79,291	
Finished goods ⁽¹⁾		88,038		66,943	
Inventories, net	\$	175,044	\$	146,234	

⁽¹⁾ Finished goods inventory of \$5,580 and \$5,111 included within other long-term assets in the respective March 31, 2023 and June 30, 2022, consolidated balance sheet. The inventory is included in long-term assets as it is forecasted to be sold after the 12 months subsequent to the consolidated balance sheet date.

Property and Equipment:

Property and equipment consist of (in thousands):

	М	arch 31, 2023	J	lune 30, 2022
Land	\$	9,080	\$	8,572
Buildings and improvements		242,958		229,551
Machinery and equipment		190,896		174,813
Construction in progress		11,065		21,729
Property and equipment, cost		453,999		434,665
Accumulated depreciation and amortization		(230,428)		(211,423)
Property and equipment, net	\$	223,571	\$	223,242

Intangible Assets:

Intangible assets consist of (in thousands):

	N	1arch 31, 2023	 lune 30, 2022	
Developed technology	\$	615,752	\$ 542,038	
Trade names		146,781	146,457	
Customer relationships		224,626	225,882	
Patents		3,716	3,313	
Other intangibles		11,560	6,306	
Definite-lived intangible assets		1,002,435	 923,996	
Accumulated amortization		(471,878)	(415,174)	
Definite-lived intangibles assets, net		530,557	 508,822	
In process research and development		22,700	22,700	
Total intangible assets, net	\$	553,257	\$ 531,522	

Changes to the carrying amount of net intangible assets for the period ended March 31, 2023 consist of (in thousands):

Beginning balance	\$	531,522
Acquisitions		75,600
Other additions ¹⁾		5,596
Amortization expense		(58,400)
Currency translation		(1,061)
Ending balance	\$	553,257
1) Includes the nurshage of a \$4.6 million intensible agest from Wilson Walf on aguity method investor of the Components	during the quarter and	d Marah

¹⁾ Includes the purchase of a \$4.6 million intangible asset from Wilson Wolf, an equity method investee of the Company, during the quarter ended March 31, 2023. This asset will be amortized over a life of 10 years.

The estimated future amortization expense for intangible assets as of March 31, 2023 is as follows (in thousands):

Remainder 2023	\$ 19,190
2024	75,232
2025	71,958
2026	67,986
2027	57,824
Thereafter	238,367
Total	\$ 530,557

Goodwill:

Changes to the carrying amount of goodwill for the period ended March 31, 2023 consist of (in thousands):

		Diagnostics and				
	Protei	in Sciences		Genomics		Total
June 30, 2022	\$	376,493	\$ 445,608		\$	822,101
Acquisitions		51,051		-		51,051
Currency translation		(2,710)		100		(2,610)
March 31, 2023	\$	424,834	\$	445,708	\$	870,542

We evaluate the carrying value of goodwill in the fourth quarter of each fiscal year and between annual evaluations if events occur or circumstances change that would indicate a possible impairment. The Company performed a quantitative goodwill impairment assessment for all of its reporting units during the fourth quarter of fiscal 2022. No indicators of impairment were identified as part of our assessment.

Other Assets:

Other assets consist of (in thousands):

	Λ	March 31, 2023		June 30, 2022
Equity method investments	\$	257,000	\$	
Other		26,354		46,828
Other assets	\$	283,354	\$	46,828

Note 4. Acquisitions:

We periodically complete business combinations that align with our business strategy. Acquisitions are accounted for using the acquisition method of accounting, which requires, among other things, that assets acquired and liabilities assumed be recognized at fair value as of the acquisition date and that the results of operations of each acquired business be included in our consolidated statements of comprehensive income from their respective dates of acquisitions. Acquisition costs are recorded in selling, general and administrative expenses as incurred.

Fiscal year 2023 Acquisitions

Namocell, Inc.

On July 1, 2022, the Company acquired all of the ownership interests of Namocell, Inc. for \$101.2 million, net of cash acquired, plus contingent consideration of up to \$25 million upon the achievement of certain future revenue thresholds. The Namocell acquisition adds easy-to-use single cell sorting and dispensing platforms that are gentle to cells and preserve cell viability and integrity. The transaction was accounted for in accordance with ASC *805, Business Combinations.* The goodwill recorded as a result of the acquisition represents the strategic benefits of growing the Company's product portfolio and the expected revenue growth from increased market penetration. The goodwill is not deductible for income tax purposes. The business became part of the Protein Sciences operating segment in the first quarter of fiscal year 2023.

The allocation of purchase consideration related to Namocell, Inc is considered preliminary with provisional amounts primarily related to goodwill, intangible assets, working capital, certain tax-related, and contingent liability amounts. The Company expects to finalize the allocation of purchase price within the one-year measurement-period following the acquisition. Net sales and operating loss of this business included in Bio-Techne's consolidated results of operations for the quarter ended March 31, 2023 were approximately \$1.1 million and \$2.7 million, respectively. Net sales and operating loss of this business included in Bio-Techne's consolidated results of operations for the nine months ended March 31, 2023 were approximately \$5.7 million and \$5.8 million, respectively.

The preliminary estimated fair values of the assets acquired and liabilities assumed as of the acquisition date and as of March 31, 2023 are as follows (in thousands):

D 1' '

	Preliminary allocation at acquisition date and at March 3 2023	1,
Current assets, net of cash	\$ 3,24	48
Equipment and other long-term assets	40)5
Intangible assets:		
Developed technologies	73,90)0
Tradenames	70	00
Customer relationships	90)0
Non-competition agreement	10	00
Goodwill	51,05	51
Total assets acquired	130,30)4
Liabilities	54	46
Deferred income taxes, net	17,97	74
Net assets acquired	\$ 111,78	34
Cash paid, net of cash acquired	101,18	34
Contingent consideration payable	10,60)0
Net assets acquired	\$ 111,78	34

Tangible assets and liabilities acquired were recorded at fair value on the date of close based on management's preliminary assessment. The purchase price allocated to developed technology was based on management's preliminary forecasted cash inflows and outflows and using a relief from royalty method to calculate the fair value of assets purchased. The purchase price allocated to customer relationships and trade names was based on management's preliminary forecasted cash inflows and outflows and outflows and outflows and outflows and using a multiperiod excess earnings method. The amount recorded for developed technology is being amortized with the expense reflected in Cost of goods sold in the Condensed Consolidated Statement of Earnings and Comprehensive Income. The amortization period for developed technology is estimated to be 13 years. Amortization expense related to customer relationships is reflected in Selling, general and administrative expenses in the Condensed Consolidated Statement of Earnings and Comprehensive Income. The amortization period for be 4 years. The amount recorded for trade names and the non-competition agreement is being amortized with the expense reflected in Selling, general and administrative expenses in the Condensed Consolidated Statement of Earnings and Comprehensive Income. The amortization period for both trade names and the non-competition agreement is estimated to be 3 years. The net deferred income tax liability represents the net amount of the estimated future impact of adjustments for costs to be recognized as intangible asset amortization, which is not deductible for income tax purposes, offset by the deferred tax asset for the preliminary calculation of acquired net operating losses.

Note 5. Fair Value Measurements:

The Company's financial instruments include cash and cash equivalents, available-for-sale investments, derivative instruments, accounts receivable, accounts payable, contingent consideration obligations, and long-term debt.

Fair value is defined as the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants as of the measurement date. This standard also establishes a hierarchy for inputs used in measuring fair value. This standard maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that the most observable inputs be used when available. Observable inputs are inputs market participants would use in valuing the asset or liability based on market data obtained from independent sources. Unobservable inputs are inputs that reflect our assumptions about the factors market participants would use in valuing the asset or liability based or liability based or liability based upon the best information available in the circumstances.

The categorization of financial assets and liabilities within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement. The hierarchy is broken down into three levels. Level 1 inputs are quoted prices in active markets for identical assets or liabilities. Level 2 inputs include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, and inputs (other than quoted prices) that are observable for the asset or liability, either directly or indirectly. Level 3 inputs are unobservable for the asset or liability and their fair values are determined using pricing models, discounted cash flow methodologies or similar techniques and at least one significant model assumption or input is unobservable. Level 3 may also include certain investment securities for which there is limited market activity or a decrease in the observability of market pricing for the investments, such that the determination of fair value requires significant judgment or estimation.

The following tables provide information by level for financial assets and liabilities that are measured at fair value on a recurring basis (in thousands):

	v	Total carrying alue as of larch 31, 2023	 Fair Value Measurements U Inputs Considered as Level 1 Level 2			l as		
Assets								
Exchange traded securities ⁽¹⁾	\$	23,915	\$ 23,915	\$	_	\$	—	
Certificates of deposit ⁽²⁾		6,000	6,000		—			
Derivative instruments - cash flow hedges ⁽³⁾		13,557	—		13,557		—	
Total assets	\$	43,472	\$ 29,915	\$	13,557	\$	—	
Liabilities								
Contingent consideration	\$	5,250	\$ _	\$	_	\$	5,250	
Total liabilities	<u>\$</u>	5,250	\$ 	\$		\$	5,250	

	۱	Total carrying value as of June 30, 2022	Fair Value Measurements Us Inputs Considered as Level 1 Level 2				as	ng evel 3
Assets								
Exchange traded securities ⁽¹⁾	\$	59,962	\$	59,962	\$	_	\$	_
Certificates of deposit ⁽²⁾		14,500		14,500				
Derivative instruments - cash flow hedges ⁽³⁾		11,026		_		11,026		_
Total assets	\$	85,488	\$	74,462	\$	11,026	\$	—
Liabilities								
Contingent consideration	\$	5,000	\$	_	\$		\$	5,000
Derivative instruments - cash flow hedges ⁽³⁾		476		—		476		
Total liabilities	\$	5,476	\$	—	\$	476	\$	5,000
			_		_		_	

(1) Included in available-for-sale investments on the balance sheet. The cost basis and fair value of the exchange traded investment grade bond funds as of March 31, 2023 was \$25.0 million and \$23.9 million, respectively. The cost basis and fair value of the exchange traded investment grade bond funds as of June 30, 2022 was \$25.0 million and \$23.9 million, respectively. During the quarter ended September 30, 2022, the Company sold all of its outstanding shares of ChemoCentryx Inc (CCXI). The cost basis and fair value of the Company's available-for-sale equity investment in CCXI was \$6.6 million and \$36.0 million at June 30, 2022, respectively.

(2) Included in available-for-sale investments on the balance sheet. The certificates of deposit have contractual maturity dates within one year.

(3) Derivative assets are included in other assets on the balance sheet as of March 31, 2023 and June 30, 2022. Derivative liabilities as of June 30, 2022 are included in other current liabilities on the balance sheet.

Fair value measurements of available-for-sale securities

Our available-for-sale securities are measured at fair value using quoted market prices in active markets for identical assets and are therefore classified as Level 1 assets.

Fair value measurements of derivative instruments

In October 2018, the Company entered into forward starting swaps designated as cash flow hedges on outstanding debt. The agreement matured in October 2022 and there was no fair value recorded on the Consolidated Balance Sheet as of March 31, 2023. The fair value of the designated derivative instrument was \$0.5 million, and was recorded within short-term liabilities on the Consolidated Balance Sheet as of June 30, 2022.

In May 2021, the Company entered into a forward starting swap designated as a cash flow hedge on forecasted debt. The forward starting swap reduces the variability of cash flow payments for the Company by converting the variable interest rate on the Company's forecasted variable interest long-term debt to that of a fixed interest rate. Accordingly, as part of the forward starting swap, the Company exchanges, at specified intervals, the difference between floating and fixed interest amounts based on \$200 million of notional principal amount. The effective date of the swap was November 2022 with the full swap maturing in November 2025. The fair value of the derivative instrument was \$13.5 million and \$11.0 million as of March 31, 2023 and June 30, 2022, respectively, which is recorded within other long-term assets on the Consolidated Balance Sheet.

In March 2023, the Company entered into a new forward starting swap designated as a cash flow hedge on forecasted debt. The forward starting swap reduces the variability of cash flow payments for the Company by converting the variable interest rate on the Company's forecasted variable interest long-term debt to that of a fixed interest rate. Accordingly, as part of the forward starting swap, the Company exchanges, at specified intervals, the difference between floating and fixed interest amounts based on \$100 million of notional principal amount. The effective date of the swap was April 2023 with the full swap maturing in April 2025. The fair value of the derivative instrument was \$0.1 million as of March 31, 2023, and is recorded within other long-term assets on the Consolidated Balance Sheet.

Changes in the fair value of the designated hedged instruments are reported as a component of other comprehensive income and reclassified into interest expense over the corresponding term of the cash flow hedge. The Company reclassified \$2.4 million to interest income and related tax expense of \$0.6 million during the nine months ended March 31, 2023. The Company reclassified \$5.2 million to interest expense and related tax benefits of \$1.2 million during the nine months ended March 31, 2022. The instruments were valued using observable market inputs in active markets and therefore are classified as Level 2 liabilities.

Fair value measurements of contingent consideration

The Company has \$5.3 million in contingent consideration recorded as of March 31, 2023, which is the fair value of contingent consideration related to the Asuragen and Namocell acquisitions. The Company is required to make contingent consideration payments of up to \$105.0 million as part of the Asuragen acquisition agreement and up to \$25.0 million as part of the Namocell acquisition agreement. As of March 31, 2023, the maximum payout for the Asuragen and Namocell agreements is \$100.0 million as both Asuragen and Namocell did not achieve their respective December 31, 2022 revenue milestones.

The Asuragen contingent agreement is based on achieving certain revenue thresholds by December 31, 2022 and December 31, 2023. The opening balance sheet fair value of the liabilities was \$18.3 million, which was determined using a Monte Carlo simulation-based model discounted to present value. Assumptions used in these calculations are units sold, expected revenue, expected expenses, discount rate, and various probability factors. The Company reversed an accrual for the fair value of the contingent liabilities associated with the December 31, 2022 threshold during the second quarter of fiscal 2023. The contingent consideration related to the December 31, 2023 Asuragen threshold was \$3.0 million as of March 31, 2023. Contingent consideration was \$5.0 million as of June 30, 2022.

The Namocell contingent agreement is based on achieving certain revenue thresholds by December 31, 2022 and December 31, 2023. The opening balance sheet fair value of the liabilities was \$10.6 million, which was determined using a Monte Carlo simulation-based model discounted to present value. Assumptions used in these calculations are units sold, expected revenue, expected expenses, discount rate, and various probability factors. The Company reversed an accrual for the fair value of the contingent liabilities associated with the December 31, 2022 threshold during the second quarter of fiscal 2023. As of March 31, 2023, the remaining contingent consideration related to Namocell was \$2.3 million.

As of March 31, 2023, the Company's obligation for potential contingent consideration payments related to the B-Mogen acquisition was relieved as there is a remote likelihood that the revenue thresholds and product milestones would be achieved in the timeframe established within the purchase agreement. The Company reversed an accrual for the fair value of the contingent liabilities at the date of settlement during fiscal 2022.

The ultimate settlement of contingent consideration liabilities could deviate from current estimates based on the actual results of the financial measures described above. This liability is considered to be a Level 3 financial liability that is re-measured each reporting period. The change in fair value of contingent consideration for these acquisitions is included in general and administrative expense.

The following table presents a reconciliation of the liability measured at fair value on a recurring basis using significant unobservable inputs (Level 3) (in thousands):

	~	rter Ended arch 31, 2023	Nine Months Ended March 31, 2023		
Fair value at the beginning of period	\$	\$ 7,000		5,000	
Change in fair value of contingent consideration		(1,750)		(10,350)	
Additions				10,600	
Payments				_	
Fair value at the end of period	\$	5,250	\$	5,250	

The use of different assumptions, applying different judgment to matters that inherently are subjective and changes in future market conditions could result in different estimates of fair value of our securities or contingent consideration, currently and in the future. If market conditions deteriorate, we may incur impairment charges for securities in our investment portfolio.

Fair value measurements of other financial instruments – The following methods and assumptions were used to estimate the fair value of each class of financial instrument for which it is practicable to estimate fair value.

Cash and cash equivalents, certificates of deposit, accounts receivable, and accounts payable – The carrying amounts reported in the consolidated balance sheets approximate fair value because of the short-term nature of these items.

Long-term debt – The carrying amounts reported in the consolidated balance sheets for the amount drawn on our line-of-credit facility and long-term debt approximates fair value because our interest rate is variable and reflects current market rates.

Note 6. Debt and Other Financing Arrangements:

On August 31, 2022, the Company entered into an amended and restated Credit Agreement (the Amended Credit Agreement). This replaced the revolving line-of-credit and term loan (the prior Credit Agreement), which provided for a revolving credit facility of \$600.0 million and could be increased by an additional \$200.0 million subject to certain conditions, and a term loan of \$250.0 million. The prior Credit Agreement was bearing interest at a variable rate and would have matured on August 1, 2023.

The Amended Credit Agreement provides for a revolving credit facility of \$1 billion, which can be increased by an additional \$400 million subject to certain conditions. Borrowings under the Amended Credit Agreement may be used for working capital and expenditures of the Company and its subsidiaries, including financing permitted acquisitions. At the closing on August 31, 2022, the Company borrowed approximately \$350 million pursuant to the Amended Credit Agreement for working capital and for payment of outstanding debt under the Company's prior credit agreement that was entered into on August 1, 2018. Borrowings under the Amended Credit Agreement bear interest at a variable rate. The current outstanding debt is based on the one-month Secured Overnight Financing Rate (SOFR) plus an applicable margin. The applicable margin is determined from the total leverage ratio of the Company and updated on a quarterly basis. The annualized fee for any unused portion of the credit facility is currently 10 basis points.

The amended and restated Credit Agreement matures on August 1, 2027 and contains customary restrictive and financial covenants and customary events of default. As of March 31, 2023, the outstanding balance under the Credit Agreement was \$370.0 million.

Note 7. Leases:

As a lessee, the company leases offices, labs, and manufacturing facilities, as well as vehicles, copiers, and other equipment. The Company adopted ASU No. 2016-02 and related standards (collectively ASC 842, *Leases*), which replaced previous lease accounting guidance, on July 1, 2019.

The Company recognizes operating lease expense on a straight-line basis over the lease term. Operating lease right-of-use assets and liabilities are recognized at commencement date based on the present value of lease payments over the lease term. The discount rate used to calculate present value is Bio-Techne's incremental borrowing rate or, if available, the rate implicit in the lease. Bio-Techne determines the incremental borrowing rate for each lease based primarily on its lease term and the economic environment of the applicable country or region. During the nine months ended March 31, 2023, the Company recognized \$3.2 million in variable lease expense and \$11.3 million relating to fixed lease expense in the Condensed Consolidated Statements of Earnings and Comprehensive Income.

The following table summarizes the balance sheet classification of the Company's operating leases and amounts of right of use assets and lease liabilities and the weighted average remaining lease term and weighted average discount rate for the Company's operating leases (asset and liability amounts are in thousands):

	Balance Sheet Classification	M	As of larch 31, 2023
Operating leases:			
Operating lease right of use assets	Right of Use Asset	\$	97,976
		_	
Current operating lease liabilities	Operating lease liabilities - current	\$	10,723
Noncurrent operating lease liabilities	Operating lease liabilities		93,267
Total operating lease liabilities		\$	103,990
Weighted average remaining lease term (in years):			9.61
Weighted average discount rate (%):			4.25

The following table summarizes the cash paid for amounts included in the measurement of operating lease liabilities and right of use assets obtained in exchange for new operating lease liabilities for the nine months ended March 31, 2023 (in thousands):

	Marc	nths ended h 31,)23
Cash amounts paid on operating lease liabilities	\$	10,929
Right of use assets obtained in exchange for lease liabilities	\$	44,892

The following table summarizes the fair value of the lease liability by payment date for the Company's operating leases by fiscal year (in thousands):

	Ν	March 31, 2023 Operating Leases
Remainder 2023	\$	7,313
2024		13,463
2025		13,058
2026		13,275
2027		11,676
Thereafter		70,959
Total	\$	129,744
Less: Amounts representing interest		25,754
Total lease obligations	\$	103,990

Certain leases include one or more options to renew, with terms that extend the lease term up to five years. Bio-Techne includes the option to renew the lease as part of the right of use lease asset and liability when it is reasonably certain the Company will exercise the option. In addition, certain leases contain fair value purchase and termination options with an associated penalty. In general, Bio-Techne is not reasonably certain to exercise such options.

Note 8. Supplemental Equity and Accumulated Other Comprehensive Income (Loss):

Supplemental Equity

The Company has declared cash dividends per share of \$0.08 and \$0.24 in both the three and nine months ended March 31, 2023 and 2022, respectively. *Consolidated Changes in Equity (amounts in thousands)*

		Bio	-Techne Sha	reholders			
	Common S Shares A		ldditional Paid-in Capital	Retained Earnings	Accumulated Other Comprehensive Income(Loss)	ontrolling erest	Total
Balances at June 30, 2022	156,644 \$	1,566 \$	652,467 \$	1,122,937	\$ (75,200)	\$ (759)	\$ 1,701,011
Net earnings				89,555		 179	 89,734
Other comprehensive income (loss)					(16,762)		(16,762)
Reclassification of cumulative translation adjustment for Eminence to non-operating income					152	(33)	119
Elimination of noncontrolling equity interest from					152	(55)	117
sale of Eminence						613	613
Share repurchases	(222)	(2)		(19,560)		015	(19,562)
Common stock issued for exercise of options	425	5	9,418	(11,428)			(2,005)
Common stock issued for restricted stock awards	45	0	0	(6,427)			(6,427)
Cash dividends	10	Ū	Ŭ	(12,545)			(12,545)
Stock-based compensation expense			14,364	(,)			14,364
Common stock issued to employee stock purchase			,				- ,,
plan	36	0	2,517				2,517
Employee stock purchase plan expense			97				97
Balances at September 30, 2022	156,928 \$	1.569 \$	678.863 \$	1,162,532	\$ (91,810)	\$ _	\$ 1,751,154
Net earnings				50,005			 50,005
Other comprehensive income (loss)				,	16.685		16,685
Share repurchases					,		
Common stock issued for exercise of options	155	1	5,074				5,075
Common stock issued for restricted stock awards	11	1	1				2
Cash dividends				(12,561)			(12,561)
Stock-based compensation expense			16,413				16,413
Common stock issued to employee stock purchase							
plan							_
Employee stock purchase plan expense			333				333
Balances at December 31, 2022	157,094 \$	1,571 \$	700,684 \$	1,199,976	\$ (75,125)	\$ _	\$ 1,827,106
Net earnings				70,218			70,218
Other comprehensive income (loss)					1,574		1,574
Common stock issued for exercise of options	201	2	1,871	(10,733)			(8,860)
Common stock issued for restricted stock awards	6	0	0	(267)			(267)
Cash dividends				(12,582)			(12,582)
Stock-based compensation expense			9,995				9,995
Common stock issued to employee stock purchase							
plan	38	0	2,389				2,389
Employee stock purchase plan expense			113				113
Balances at March 31, 2023	157,339 \$	1,573 \$	715,052 \$	1,246,612	\$ (73,551)	\$ _	\$ 1,889,686

		Bi	io-Techne Sh	areholders					
					Accumulated				
			<i>Additional</i>		Other				
	Common	Stock	Paid-in	Retained	Comprehensive	Λ	loncontrolling		
	Shares A	lmount	Capital	Earnings	Income(Loss)		Interest		Total
Balances at June 30, 2021	155,822 \$	1,558 \$	533,239 \$	1,085,465	\$ (57,291)	\$	8,263	\$	1,571,234
Net earnings				69,615			(634)		68,981
Other comprehensive income (loss)					(6,925)		(39)		(6,964)
Common stock issued for exercise of options	1,178	12	36,336	(13,481)					22,867
Common stock issued for restricted stock awards	79	1	(1)	(9,765)					(9,765)
Cash dividends				(12,493)					(12,493)
Stock-based compensation expense			11,396						11,396
Common stock issued to employee stock purchase plan	13	0	1,358						1,358
Employee stock purchase plan expense			341						341
Balances at September 30, 2021	157,092 \$	1,571 \$	582,669 \$	1,119,341	\$ (64,216)	\$	7,590	\$	1,646,955
Non-controlling interest in Eminence									
Net earnings				80,173			(8,114)		72,059
Other comprehensive income (loss)					4,742		66		4,808
Share repurchases	(357)	(4)		(41,290)					(41,294)
Common stock issued for exercise of options	538	6	18,599						18,605
Common stock issued for restricted stock awards	6	0	0						0
Cash dividends				(12,576)					(12,576)
Stock-based compensation expense			13,701						13,701
Common stock issued to employee stock purchase plan			6						6
Employee stock purchase plan expense			267						267
Balances at December 31, 2021	157,279 \$	1,573 \$	615,242 \$	1,145,648	\$ (59,474)	\$	(458)	\$	1,702,531
Net earnings				60,739			(595)		60,144
Other comprehensive income (loss)					4,329		(1)		4,328
Share repurchases	(580)	(5)		(60,833)					(60,838)
Common stock issued for exercise of options	337	3	10,492						10,495
Common stock issued for restricted stock awards	3	0	0	(159)					(159)
Cash dividends				(12,577)					(12,577)
Stock-based compensation expense			8,043						8,043
Common stock issued to employee stock purchase plan	15	0	1,330						1,330
Employee stock purchase plan expense			25			_		_	25
Balances at March 31, 2022	157,054 \$	1,571 \$	635,132 \$	1,132,818	\$ (55,145)	\$	(1,054)	\$	1,713,322

Accumulated Other Comprehensive Income

The components of other comprehensive income (loss) consist of changes in foreign currency translation adjustments and changes in net unrealized gains (losses) on derivative instruments designated as cash flow hedges. The Company reclassified a \$1.7 million gain, net of taxes, from accumulated other comprehensive income (loss) to earnings during the nine months ended March 31, 2023. The Company reclassified a \$4.0 million loss, net of taxes, from accumulated other comprehensive income (loss) to earnings during the nine months ended March 31, 2022.

The accumulated balances related to each component of other comprehensive income (loss) attributable to Bio-Techne, net of tax, are summarized as follows (in thousands):

	Unrealized Gains (Losses) on Derivative Instruments		Foreign Currency Translation Adjustments	Total
Balance as of June 30, 2022	\$ 8,069	\$	(83,269)	\$ (75,200)
Other comprehensive income (loss) before reclassifications, net of taxes, attributable to Bio- Techne	4,172		(805)	3,367
Reclassification from (gain) loss on derivatives to interest expense, net of taxes, attributable to Bio-Techne ⁽¹⁾	(1,870)		(1,870)
Reclassification of cumulative translation adjustment for Eminence to non-operating income, net of taxes, attributable to Bio-Techne			152	152
Balance as of March 31, 2023 ⁽²⁾	\$ 10,371	\$	(83,922)	\$ (73,551)
	Unrealized Gains (Losses) on Derivative Instruments		Foreign Currency Translation Adjustments	Total
Balance as of June 30, 2021 attributable to Bio-Techne	\$ (6,193) \$	(51,098)	\$ (57,291)
Other comprehensive income (loss) before reclassifications, net of taxes, attributable to Bio- Techne	7,757		(9,599)	(1,842)
Reclassification from (gain) loss on derivatives to interest expense, net of taxes, attributable to Bio-Techne ⁽¹⁾	3,988		_	3,988
Balance as of March 31, 2022 ⁽²⁾	\$ 5,552	\$	(60,697)	\$ (55,145)

- (1) (Gains)/losses on the interest swap are reclassified into interest expense as payments on the derivative agreement are made. The Company reclassified \$2,445 to interest income and recorded a related tax expense of \$575 during the nine months ended March 31, 2023. The Company reclassified \$5,214 to interest expense and a related tax benefit of \$1,226 during the nine months ended March 31, 2022.
- (2) The Company had a net deferred tax liability of \$3,186 and \$1,706 included in the accumulated other comprehensive income loss as of March 31, 2023 and 2022, respectively.

Note 9. Earnings Per Share:

The following table reflects the calculation of basic and diluted earnings per share (in thousands, except per share amounts):

		Quarter Marc		led	Nine Months E March 31,			
		2023		2022		2023		2022
Earnings per share – basic:								
Net earnings, including noncontrolling interest	\$	70,218	\$	60,144	\$	209,958	\$	201,184
Less net earnings (loss) attributable to noncontrolling interest		-		(595)		179		(9,343)
Net earnings attributable to Bio-Techne	\$	70,218	\$	60,739	\$	209,779	\$	210,527
Income allocated to participating securities		(16)		(25)		(52)		(95)
Income available to common shareholders	\$	70,202	\$	60,714	\$	209,727	\$	210,432
Weighted-average shares outstanding – basic		157,311		157,087		157,071		156,899
Earnings per share – basic	\$	0.45	\$	0.39	\$	1.34	\$	1.34
Earnings per share – diluted:								
Net earnings, including noncontrolling interest	\$	70,218	\$	60,144	\$	209,958	\$	201,184
Less net earnings (loss) attributable to noncontrolling interest				(595)		179		(9,343)
Net earnings attributable to Bio-Techne	\$	70,218	\$	60,739	\$	209,779	\$	210,527
Income allocated to participating securities		(16)		(25)		(52)		(95)
Income available to common shareholders	\$	70,202	\$	60,714	\$	209,727	\$	210,432
Weighted-average shares outstanding – basic	_	157,311	_	157,087		157,071		156,899
Dilutive effect of stock options and restricted stock units		4,304		6,787		4,697		7,393
Weighted-average common shares outstanding – diluted		161,615		163,874		161,768		164,292
Earnings per share – diluted	\$	0.43	\$	0.37	\$	1.30	\$	1.28

The dilutive effect of stock options and restricted stock units in the above table excludes all options for which the aggregate exercise proceeds exceeded the average market price for the period. The number of potentially dilutive option shares excluded from the calculation was 4.5 million and 3.0 million for the quarter ended March 31, 2023 and 2022, respectively and 4.5 million and 2.7 million for the nine months ended March 31, 2023 and 2022 respectively.

Note 10. Share-based Compensation:

During the nine months ended March 31, 2023 and 2022, the Company granted 2.3 million and 1.4 million stock options at weighted average grant prices of \$93.96 and \$120.17 and weighted average fair values of \$29.58 and \$29.77, respectively. During the nine months ended March 31, 2023 and 2022, the Company granted 90,352 and 110,292 restricted stock units at a weighted average fair value of \$93.84 and \$117.59, respectively. During the nine months ended March 31, 2023 and 2022, the Company granted 10,816 and 27,584 shares of restricted common stock shares at a weighted average fair value of \$73.94 and \$122.34.

Stock options for 1,271,338 and 2,220,412 shares of common stock with total intrinsic values of \$74.1 million and \$196.3 million were exercised during the nine months ended March 31, 2023 and 2022, respectively.

Stock-based compensation expense, inclusive of payroll taxes, of \$10.2 million and \$8.7 million was included in selling, general and administrative expenses for the quarter ended March 31, 2023 and 2022, respectively. Stock-based compensation expenses, inclusive of payroll taxes, of \$41.5 million and \$35.9 million was included in selling, general, and administrative expenses for the nine months ended March 31, 2023 and 2022, respectively. Additionally, the company recognized \$0.2 million and \$0.8 million of stock-based compensation costs in cost of goods sold in the quarter and nine months ended March 31, 2023 respectively, compared to \$0.4 million and \$1.1 million in cost of goods sold in the comparative prior year periods. As of March 31, 2023, there was \$44.1 million of unrecognized compensation cost related to non-vested stock options, non-vested restricted stock units and non-vested restricted stock. The weighted average period over which the compensation cost is expected to be recognized is 1.9 years.

In fiscal 2015, the Company established the Bio-Techne Corporation 2014 Employee Stock Purchase Plan (ESPP), which was approved by the Company's shareholders on October 30, 2014, and which is designed to comply with IRS provisions governing employee stock purchase plans. 800,000 shares were allocated to the ESPP. The Company recorded expense of \$0.1 million for the quarter ended March 31, 2023 and immaterial expense for the quarter ended March 31, 2022. The Company recorded expense of \$0.5 million and \$0.6 million for the ESPP for the nine months ended March 31, 2023 and 2022, respectively.

Note 11. Other Income / (Expense):

The components of other income (expense) in the accompanying Statement of Earnings and Comprehensive Income are as follows (in thousands):

	Quarter Marci	led	Nine Mon Marc	nded
	 2023	2022	 2023	2022
Interest expense	\$ (1,367)	\$ (2,493)	\$ (7,513)	\$ (8,804)
Interest income	974	168	2,375	606
Other non-operating income (expense), net ⁽¹⁾	378	(19,350)	51,062	14,515
Total other income (expense)	\$ (15)	\$ (21,675)	\$ 45,924	\$ 6,317

⁽¹⁾ For the quarter ended March 31, 2023, primarily due to a \$0.3 million gain in the fair value of our exchange traded investment grade bond funds compared to a \$18.1 million loss in the fair value of our CCXI investment and exchange traded investment grade bond funds in the comparative period. For the nine months ended March 31, 2023, primarily due to a \$37.2 million gain on the sale of our CCXI investment and a \$11.7 million gain on the sale of Eminence, compared to a \$16.5 million gain in the fair value of our CCXI investment in the comparative period.

Note 12. Income Taxes:

The Company's effective income tax rate for the third quarter of fiscal 2023 and 2022 was 12.4% and 12.5%, respectively, of consolidated earnings before income taxes, and 16.1% and 9.5% for the first nine months of fiscal 2023 and 2022, respectively. The change in the company's tax rate for the quarter and nine months ended March 31, 2023 compared to the quarter and nine months ended March 31, 2022 was driven by discrete tax items.

The Company recognized total net benefits related to discrete tax items of \$5.7 million and \$8.9 million during the quarter and nine months ended March 31, 2023, respectively, compared to total net benefits of \$6.3 million and \$31.6 million during the quarter and nine months ended March 31, 2022, respectively. Share-based compensation excess tax benefit contributed \$0.4 million and \$9.5 million in the quarter and nine months ended March 31, 2023, respectively, compared to \$3.4 million and \$27.8 million in the quarter and nine months, ended March 31, 2022, respectively. During the quarter and nine months ended March 31, 2023, the Company had discrete tax benefit of \$0.6 million and discrete tax expense of \$5.1 million, respectively, related to taxes associated with a planned distribution from our China entity. There was no benefit or expense in the comparative periods related to distributions. The Company recognized total other immaterial net discrete tax benefits of \$4.7 million and \$4.5 million in the quarter and nine months ended March 31, 2023, respectively, compared to \$2.9 million and \$3.8 million of other immaterial net discrete tax benefits in the quarter and nine months ended March 31, 2023, respectively.

Note 13. Segment Information:

The Company's management evaluates segment operating performance based on operating income before certain charges to cost of sales and selling, general and administrative expenses, principally associated with the impact of partially-owned consolidated subsidiaries as well as acquisition accounting related to inventory, amortization of acquisition-related intangible assets and other acquisition-related expenses. The Protein Sciences and Diagnostics and Genomics segments both include consumables, instruments, services and royalty revenue.

The following is financial information relating to the Company's reportable segments (in thousands):

		Quarte Marc				Nine Mon Marc		
		2023		2022		2023		2022
Net sales:								
Protein Sciences	\$	218,903	\$	213,176	\$	622,739	\$	615,332
Diagnostics and Genomics		75,669		77,679		213,577		203,191
Intersegment		(426)		(479)		(934)		(1,152)
Consolidated net sales	\$	294,146	\$	290,376	\$	835,382	\$	817,371
Operating income:								
Operating income:	¢	00 75(¢	06 750	¢	274.025	¢	290 121
Protein Sciences	\$	98,756	\$	96,750	\$	274,035	\$	280,131
Diagnostics and Genomics		11,464		19,405		28,399		37,748
Segment operating income	\$	110,220	\$	116,155	\$	302,434	\$	317,879
Costs recognized on sale of acquired inventory		—				(400)		(1,596)
Amortization of acquisition related intangible assets		(19,286)		(18,173)		(57,694)		(54,942)
Impact of partially-owned consolidated subsidiaries ⁽¹⁾		_		(892)		647		(3,446)
Acquisition related expenses and other		1,333		3,710		9,343		19,328
Eminence impairment		—		_		—		(18,715)
Stock based compensation, inclusive of employer taxes		(10,543)		(9,056)		(42,879)		(37,731)
Restructuring costs				291		(2,950)		(1,638)
Corporate general, selling, and administrative expenses		(1,513)		(1,588)		(4,082)		(3,122)
Consolidated operating income	\$	80,211	\$	90,447	\$	204,419	\$	216,017

⁽¹⁾ Includes the quarterly results of the partially-owned consolidated subsidiary prior to the sale of this partially-owned consolidated subsidiary to a third party in the first fiscal quarter of 2023.

Note 14. Subsequent Events:

None.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following management discussion and analysis ("MD&A") provides information that we believe is useful in understanding our operating results, cash flows and financial condition. We provide quantitative information about the material sales drivers including the effect of acquisitions and changes in foreign currency at the corporate and segment level. We also provide quantitative information about discrete tax items and other significant factors we believe are useful for understanding our results. The MD&A should be read in conjunction with both the unaudited condensed consolidated financial information and related notes included in this Form 10-Q, and Management's Discussion and Analysis of Financial Condition and Results of Operations included in our Annual Report on Form 10-K for the year ended June 30, 2022. This discussion contains various "Non-GAAP Financial Measures" and also contains various "Forward-Looking Statements" within the meaning of the Private Securities Litigation Reform Act of 1995. We refer readers to the statements entitled "Non-GAAP Financial Measures" and "Forward-Looking Information and Cautionary Statements" located at the end of Item 2 of this report.

OVERVIEW

Bio-Techne and its subsidiaries, collectively doing business as Bio-Techne Corporation (Bio-Techne, we, our, us or the Company) develop, manufacture and sell biotechnology reagents, instruments and services for the research and clinical diagnostic markets worldwide. We use our deep product portfolio and application expertise to develop and sell integral components of scientific investigations into biological processes and molecular diagnostics, revealing the nature, diagnosis, etiology and progression of specific diseases. Our products aid in drug discovery efforts and provide the means for accurate clinical tests and diagnoses.

Consistent with the prior year, we have operated with two segments – our Protein Sciences segment and our Diagnostics and Genomics segment – during the third quarter of fiscal 2023. Our Protein Sciences segment is a leading developer and manufacturer of high-quality purified proteins and reagent solutions, most notably cytokines and growth factors, antibodies, immunoassays, biologically active small molecule compounds, tissue culture reagents and cell therapy workflow technologies. This segment also includes protein analysis solutions that offer researchers efficient and streamlined options for automated western blot, multiplexed ELISA workflow and protein purity, identify and charge analysis. Our Diagnostics and Genomics segment develops and manufactures diagnostic products, including FDA-regulated controls, calibrators, blood gas and clinical chemistry controls and other reagents for OEM and clinical customers, as well as a portfolio of clinical molecular diagnostic oncology assays, including the ExoDx®Prostate (IntelliScore) test (EPI) for prostate cancer diagnosis. This segment also manufactures and sells advanced tissue-based in-situ hybridization assays (ISH) for research and clinical use.

RECENT ACQUISITIONS

A key component of the Company's strategy is to augment internal growth of existing businesses with complementary acquisitions. On July 1, 2022, the Company completed the acquisition of Namocell, Inc. for \$101.2 million, net of cash acquired, plus contingent consideration of up to \$25 million upon the achievement of certain future milestones. The Namocell acquisition adds a leading provider of single cell sorting and dispensing platforms that are gentle to cells and therefore preserve cell viability and integrity. Refer to Note 4 for additional disclosure regarding the Company's recent acquisitions.

RESULTS OF OPERATIONS

Operational Update

Consolidated net sales increased 1% and 2% for the quarter and nine months ended March 31, 2023, respectively, compared to the same prior year periods. Organic growth for the quarter ended March 31, 2023 was 3% compared to the prior year with foreign currency exchange having an unfavorable impact of 2% and acquisitions having an immaterial impact. Organic growth for the nine months ended March 31, 2023 was 4% compared to the prior year same period with acquisitions contributing 1% to revenue growth and foreign currency exchange having an unfavorable impact of 3%.

Consolidated net earnings attributable to Bio-Techne increased to \$70.2 million for the quarter ended March 31, 2023 as compared to \$60.7 million for the quarter ended March 31, 2022. The increase in net earnings attributable to Bio-Techne is primarily due to a non-recurring loss of approximately \$17.2 million on our ChemoCentryx investment in the prior year. Consolidated net earnings attributable to Bio-Techne decreased to \$209.8 million for the nine months ended March 31, 2023 as compared to \$210.5 million for the nine months ended March 31, 2022. The decrease in net earnings attributable to Bio-Techne for the nine earnings attributable to Bio-Techne for the nine months ended March 31, 2023 is due to

unfavorable foreign currency exchange and the Namocell acquisition, partially offset by non-recurring gains on the sale of our ChemoCentryx investment and sale of our partially-owned consolidated subsidiary in the first fiscal quarter of 2023.

Business Strategy Update

Environmental

The Company's key business strategies for long-term growth and profitability continue to be geographic expansion, core product innovation, acquisitions and talent retention and development. As a Company, we are integrating consideration of greenhouse gas emissions and other environmental variables into our key business strategies. The Company also strives to innovate and improve all aspects of Bio-Techne's operations, including reducing the environmental impacts of our manufacturing operations. As described in our Corporate Sustainability Report, among other initiatives, the Company is currently focused on establishing a baseline for emissions to develop appropriate emission reduction targets, as well as reducing our environmental footprint through changes in packaging and shipping materials.

In response to the COVID-19 pandemic, the Company took additional steps to monitor and strengthen our supply chain to maintain an uninterrupted supply of our critical products and services. The Company has maintained these procedures while incorporating additional considerations regarding potential adverse weather events associated with climate change.

The financial impact of potential environmental regulations pertaining to carbon emissions or the integration of climate change impacts into our core business strategies are not expected to materially alter the Company's near-term financial results. Additionally, the Company has established a crossfunctional internal council and working group to monitor and report on its sustainability efforts, including those related to measuring and mitigating greenhouse gas emissions.

Digital

In driving our key business strategies, the Company utilizes digital networks and systems for data transmission, transaction processing, and storing of electronic information. As disclosed in "Item 1A. Risk Factors" of the Company's Form 10-K, increased cybersecurity attack activity poses a risk for our business. In response to this risk, the Company actively completes system patching and required maintenance, performs internal and third-party employee training, monitors network and system activity, and completes data backups for our systems. However, even with the Company's procedures performed, our digital networks and systems are still potentially vulnerable to cyberattacks.

The financial impact of our cybersecurity initiatives and activities are ongoing and not expected to have a material impact on our financial results. However, the impact on our business operations and financial results from a material cyber breach would be unknown and dependent on the nature of the breach.

Net Sales

Consolidated net sales for the quarter and nine months ended March 31, 2023 were \$294.1 million and \$835.4 million, respectively, an increase of 1% and 2% from the same prior year periods. Organic growth for the quarter ended March 31, 2023 was 3% compared to the prior year with foreign currency exchange having an unfavorable impact of 2% and acquisitions having an immaterial impact. Organic growth for the nine months ended March 31, 2023 was 4% compared to the prior year same period with acquisitions contributing 1% to revenue growth and foreign currency exchange having an unfavorable impact of 3%. Organic growth for the quarter ended March 31, 2023 was primarily driven by consumable growth in our Protein Sciences segment, which was partially offset by non-recurring revenue in our Diagnostics and Genomics segment in the prior year related to the ExoTru kidney transplant rejection agreement. Organic growth for the nine months ended March 31, 2023 is primarily driven by consumables and service revenue growth in the Americas.

Gross Margins

Consolidated gross margins for the quarter and nine months ended March 31, 2023 were 68.7% and 67.6% respectively, compared to 69.4% and 68.0% for the same prior year periods. Under purchase accounting, inventory is valued at fair value less expected selling and marketing costs, resulting in reduced margins in future periods as the inventory is sold. Excluding the impact of costs recognized upon the sale of acquired inventory, stock compensation expense, amortization of intangibles, and impact of partially-owned consolidated subsidiaries, adjusted gross margins for the quarter and nine months ended March 31, 2023 were 72.6% and 71.8%, respectively compared to 73.2% and 72.3% for the quarter and nine months ended March 31, 2022, respectively. Both consolidated gross margins and non-GAAP adjusted gross margins for the quarter and nine months ended March 31, 2023 were impacted by changes in foreign currency exchange rates compared to the same prior year periods.

A reconciliation of the reported consolidated gross margin percentages, adjusted for acquired inventory sold, intangible amortization, stock compensation expense, and impact of partially-owned consolidated subsidiaries included in cost of sales, is as follows:

	Quarter 1 March		Nine Months March 3	
	2023	2022	2023	2022
Consolidated gross margin percentage	68.7 %	69.4 %	67.6 %	68.0 %
Identified adjustments:				
Costs recognized upon sale of acquired inventory	— %	0.0 %	0.0 %	0.2 %
Amortization of intangibles	3.8 %	3.5 %	4.1 %	3.7 %
Stock compensation expense - COGS	0.1 %	0.1 %	0.1 %	0.1 %
Impact of partially-owned consolidated subsidiaries ⁽¹⁾	%	0.2 %	0.0 %	0.3 %
Non-GAAP adjusted gross margin percentage	72.6 %	73.2 %	71.8 %	72.3 %

⁽¹⁾Includes the quarterly results of the partially-owned consolidated subsidiary prior to the sale of this partially-owned consolidated subsidiary to a third party in the first fiscal quarter of 2023.

Selling, General and Administrative Expenses

Selling, general and administrative expenses increased 11% to \$99.2 million and increased 6% to \$291.6 million for the quarter and nine months ended March 31, 2023, respectively, from the same prior year periods. The increase in expense for the quarter ended March 31, 2023 was primarily due to the Namocell acquisition, higher inflation, and timing of strategic growth investments. The increase in expense for the nine months ended March 31, 2023 was primarily due to the Namocell acquisition higher inflation, and timing of strategic growth investments, which was partially offset by the non-recurring Eminence impairment in the comparable prior year period as described in Note 1.

Research and Development Expenses

Research and development expenses increased 4% to \$22.7 million and increased 8% to \$69.1 million for the quarter and nine months ended March 31, 2023, respectively, from the same prior year periods. The increase in expense was due to the Namocell acquisition, higher inflation, and the timing of strategic growth investments.

Segment Results

Protein Sciences

		Quarter Ended March 31,			March 31, Marc				
		2023		2022	 2023		2022		
Net sales (in thousands)	\$	218,903	\$	213,176	\$ 622,739	\$	615,332		
Operating margin percentage		45.1 %)	45.4 %	44.1 %	ó	45.5 %		

Protein Sciences' net sales for the quarter and nine months ended March 31, 2023 were \$218.9 million and \$622.7 million, respectively, with results increasing 3% and 1%, respectively compared to the same respective prior year periods. Organic growth for the segment was 5% for the quarter ended March 31, 2023, with foreign currency exchange having an unfavorable impact of 2% and acquisitions having an immaterial impact. Organic growth for the segment was 3% for the nine months ended March 31, 2023, with foreign currency exchange having an unfavorable impact of 2% and acquisitions having an unfavorable impact of 2% and acquisitions having an unfavorable impact of 2% and acquisitions having an immaterial impact. Segment growth was driven by growth in consumable revenue to BioPharma customers within the Americas and Europe.

The operating margin was 45.1% and 44.1% for the quarter and nine months ended March 31, 2023, respectively, compared to 45.4% and 45.5% in both comparative prior year periods. The segment's operating margin compared to the prior year was negatively impacted by unfavorable foreign currency exchange, higher inflation, and the Namocell acquisition.

Diagnostics and Genomics

	Quarter Ended Nine Month. March 31, March 3						Ended ,
	 2023 2022		2023		2022		
Net sales (in thousands)	\$ 75,669	\$	77,679	\$	213,577	\$	203,191
Operating margin percentage	15.2 %	Ď	25.0 %		13.3 %)	18.6 %

Diagnostics and Genomics' net sales for the quarter and nine months ended March 31, 2023 were \$75.7 million and \$213.6 million, respectively, with reduced net sales of 3% and reported growth of 5% compared to the same respective prior year periods. Organic revenue for the segment for the quarter ended March 31, 2023 reduced by 2% from the prior year, with foreign currency exchange having an unfavorable impact of 1%. Segment results were driven by a non-recurring milestone payment for ExoTru in the comparative period, which was partially offset by an increase in service revenue related to our ExoDx Prostate test and consumable revenue from our Spatial Biology platform.

Organic growth for the nine months ended March 31, 2023 was 7% compared to the prior year, with foreign currency exchange having an unfavorable impact of 2%. Segment results were driven by growth in the spatial biology consumables and service revenue related to our ExoDx Prostate test, which were partially offset by a non-recurring milestone payment for ExoTru in the comparative period.

The operating margin for the segment was 15.2% and 13.3% for the quarter and nine months ended March 31, 2023, respectively, compared to 25.0% and 18.6% in both comparative prior year periods. The segment's operating margin was negatively impacted by the non-recurring payment for ExoTru in the comparable period, higher inflation, and additional investments made in the business to support future growth.

Income Taxes

Income taxes were at an effective rate of 12.4% and 16.1% of consolidated earnings for the quarter and nine month period ended March 31, 2023, respectively, compared to 12.5% and 9.5% for the same respective prior year periods. The change in the Company's tax rate for the quarter and nine months ended March 31, 2023 was driven by the composition and amount of net income across periods and the impact of discrete tax benefits of \$5.7 million and \$8.9 million, respectively, compared to prior year discrete tax benefits of \$6.3 million and \$31.6 million as further discussed in Note 12.

The forecasted tax rate as of the third fiscal quarter of 2023 before discrete items is 20.6% compared to the prior year forecasted tax rate before discrete items of 23.8%. Excluding the impact of discrete items, the Company expects the consolidated income tax rate for the remainder of fiscal 2023 to range from 20% to 24%.

Net Earnings

Non-GAAP adjusted consolidated net earnings are as follows (in thousands):

	Quarter March				Ended		
	 2023	_	2022	2023		_	2022
Net earnings before taxes - GAAP	\$ 80,196	\$	68,772	\$	250,343	\$	222,334
Identified adjustments attributable to Bio-Techne:							
Costs recognized upon sale of acquired inventory					400		1,596
Amortization of intangibles	19,286		18,173		57,694		54,942
Acquisition related expenses and other	(1,187)		(3,616)		(8,670)		(19,046)
Eminence impairment					_		18,715
Gain on sale of partially-owned consolidated subsidiaries	—				(11,682)		—
Stock based compensation, inclusive of employer taxes	10,543		9,056		42,879		37,731
Restructuring costs	—		(291)		2,950		1,638
Investment (gain) loss and other non-operating	(314)		18,100		(38,328)		(16,530)
Impact of partially-owned subsidiaries ⁽¹⁾	 		1,028		(420)		3,595
Net Earnings before taxes - Adjusted	\$ 108,524	\$	111,222	\$	295,166	\$	304,975
		_		_			
Non-GAAP tax rate	21.0 %		21.2 %		21.0 %		21.2 %
Non-GAAP tax expense	\$ 22,790	\$	23,656	\$	61,985	\$	64,732
Non-GAAP adjusted net earnings attributable to Bio-Techne ⁽¹⁾	\$ 85,734	\$	87,566	\$	233,181	\$	240,243
Earnings per share - diluted - Adjusted ⁽²⁾	\$ 0.53	\$	0.53	\$	1.44	\$	1.46

⁽¹⁾Includes the quarterly results of the partially-owned consolidated subsidiary prior to the sale of this partially-owned consolidated subsidiary to a third party. ⁽²⁾ All references made to share or per share amounts in this Management's Discussion and Analysis of Financial Condition and Results of Operations have

⁽²⁾ All references made to share or per share amounts in this Management's Discussion and Analysis of Financial Condition and Results of Operations have been retroactively adjusted to reflect the effects of the stock split. See Note 1 of the Notes to Consolidated Financial Statements included in Item 1 of this Quarterly Report on Form 10-Q for additional information.

Depending on the nature of discrete tax items, our reported tax rate may not be consistent on a period to period basis. The Company independently calculates a non-GAAP adjusted tax rate considering the impact of discrete items and jurisdictional mix of the identified

non-GAAP adjustments. The following table summarizes the reported GAAP tax rate and the effective non-GAAP adjusted tax rate for the quarter and nine months ended March 31, 2023 and March 31, 2022.

	~	Quarter Ended March 31,		Ended	
	2023	2022	2023	2022	
GAAP effective tax rate	12.4 %	12.5 %	16.1 %	9.5 %	
Discrete items	7.1	9.1	3.5	14.3	
Impact of non-taxable net gain	—	—	1.0	—	
Annual forecast update	1.1	2.2	—	—	
Long-term GAAP tax rate	20.6 %	23.8 %	20.6 %	23.8 %	
Rate impact items					
Stock based compensation	(1.5)	(1.7)	(2.0)	(1.8)	
Other	1.9	(0.9)	2.4	(0.8)	
Total rate impact items	0.4 %	(2.6)%	0.4 %	(2.6)%	
Non-GAAP adjusted tax rate	21.0 %	21.2 %	21.0 %	21.2 %	

The difference between the reported GAAP tax rate and non-GAAP tax rate applied to the identified non-GAAP adjustments for the quarter ended March 31, 2023 is primarily a result of discrete tax items, including the tax benefit of stock option exercises.

LIQUIDITY AND CAPITAL RESOURCES

Cash and cash equivalents and available-for-sale investments were \$157.2 million as of March 31, 2023, compared to \$247.0 million as of June 30, 2022. Included in the available-for-sale-investments was the fair value of the Company's investment in exchange traded investment grade bond funds, which was \$23.9 million as of March 31, 2023 and \$23.9 million as of June 30, 2022. During the first fiscal quarter, the Company sold its remaining shares of its investment in CCXI. As of June 30, 2022, the fair value of the Company's investment in CCXI was \$36.0 million.

The Company has a line-of-credit governed by a Credit Agreement dated August 31, 2022 that will mature on August 1, 2027. This Credit Agreement amended and restated the Company's previous credit agreement that was entered into on August 1, 2018 and would have matured on August 1, 2023. See Note 6 to the Condensed Consolidated Financial Statements for a description of the Credit Agreement. The Company has remaining potential contingent consideration payments of up to \$100 million related to the Asuragen and Namocell acquisitions as of March 31, 2023. The fair value of the remaining payments is \$5.3 million as of March 31, 2023.

During fiscal year 2022, the Company paid \$25 million to enter into a two-part forward contract which requires the Company to purchase the full equity interest in Wilson Wolf if certain annual revenue or EBITDA thresholds are met. During the third fiscal quarter of 2023, Wilson Wolf met the required threshold for the first part of the forward contract. A payment of \$232 million was made during the third fiscal quarter of 2023. The Company is currently forecasting the second option payment of approximately \$1 billion plus potential contingent consideration to occur between fiscal 2026 and fiscal 2028.

Management of the Company expects to be able to meet its cash and working capital requirements for operations, facility expansion, capital additions, and cash dividends for the foreseeable future, and at least the next 12 months, through currently available cash, cash generated from operations, and remaining credit available on its existing revolving line of credit.

Cash Flows From Operating Activities

The Company generated cash of \$171.0 million from operating activities in the nine months ended March 31, 2023 compared to \$222.6 million in the nine months ended March 31, 2022. The decrease from the prior year was primarily due to a reduction of operating income from the prior year combined with unfavorable timing of payments on certain operating liabilities and increases in certain operating assets resulting from the additional steps taken to strengthen our supply chain as discussed within our Business Strategy Update section.

Cash Flows From Investing Activities

We continue to make investments in our business, including capital expenditures.

Capital expenditures for fixed assets for the nine months ended March 31, 2023 and March 31, 2022 were \$27.4 million and \$31.3 million, respectively. Capital expenditures for the remainder of fiscal 2023 are expected to be approximately \$14 million. Capital expenditures are expected to be financed through currently available funds and cash generated from operating activities. Expected additions in fiscal 2023 are related to increasing capacity to meet expected sales growth across the Company.

During the nine months ended March 31, 2023, the Company acquired Namocell, Inc for \$101.2 million, net of cash acquired. There were no acquisitions in the comparative prior year period.

During the first fiscal quarter of 2023, the Company sold its remaining shares in Eminence, its partially-owned consolidated subsidiary, for \$17.8 million. There were no sales of businesses in the comparative prior year period.

In the first fiscal quarter of 2023, the Company sold its remaining shares in its investment in CCXI for \$73.2 million. There were no comparable activities in the comparative prior year period.

During the nine months ended March 31, 2022, the Company paid \$25 million to enter into a two-part forward contract which requires the Company to purchase the full equity interest in Wilson Wolf if certain annual revenue or EBITDA thresholds are met. Wilson Wolf achieved the first threshold during the third quarter of fiscal 2023. The Company made its first option payment of \$232 million during the nine months ended March 31, 2023. The second option payment of approximately \$1 billion plus potential contingent consideration is forecasted to occur between fiscal 2026 and fiscal 2028. There were no comparable activities in the comparative prior year period.

Cash Flows From Financing Activities

During the nine months ended March 31, 2023 and March 31, 2022, the Company paid cash dividends of \$37.7 million and \$37.6 million, respectively, to all common shareholders. On May 3, 2023, the Company announced the payment of a \$0.08 per share cash dividend, or approximately \$12.6 million, will be payable May 26, 2023, to all common shareholders of record on May 15, 2023.

Cash of \$21.4 million and \$68.4 million was received during the nine months ended March 31, 2023 and March 31, 2022, respectively, from the exercise of stock options.

During the nine months ended March 31, 2023 and March 31, 2022, the Company made payments of \$505.7 million and \$172.4 million, respectively, on its long-term debt balance.

During the nine months ended March 31, 2023, and March 31, 2022, the Company borrowed \$619.7 million and \$90.0 million, respectively, of its line-ofcredit facility.

During the nine months ended March 31, 2023 and March 31, 2022, the Company repurchased \$19.6 million and \$102.1 million of common stock, respectively.

During the nine months ended March 31, 2023 and March 31, 2022, the Company paid \$28.9 million and \$23.4 million related to taxes on restricted stock units and stock options exercised through net share settlements classified as financing activities.

The increase in other financing activity during the nine months ended March 31, 2023 compared to the nine months ended March 31, 2022 is primarily related to fees for the amended Credit Agreement that occurred in the first fiscal quarter.

CRITICAL ACCOUNTING POLICIES

The Company's significant accounting policies are discussed in the Company's <u>Annual Report on Form 10-K for fiscal 2022</u> and are incorporated herein by reference. The application of certain of these policies requires judgments and estimates that can affect the results of operations and financial position of the Company. Judgments and estimates are used for, but not limited to, valuation of available-for-sale investments, inventory valuation and allowances, valuation of intangible assets and goodwill and valuation of investments in unconsolidated entities. There have been no significant changes in estimates in the quarter or nine months ended March 31, 2023 that would require disclosure nor have there been any changes to the Company's policies.

NON-GAAP FINANCIAL MEASURES

This Quarterly Report on Form 10-Q, including "Management's Discussion and Analysis of Financial Condition and Results of Operation" in Item 2, contains financial measures that have not been calculated in accordance with accounting principles generally accepted in the U.S. (GAAP). These non-GAAP measures include:

- · Organic growth
- · Adjusted gross margin
- Adjusted operating margin
- · Adjusted net earnings
- · Adjusted effective tax rate

We provide these measures as additional information regarding our operating results. We use these non-GAAP measures internally to evaluate our performance and in making financial and operational decisions, including with respect to incentive compensation. We believe that our presentation of these measures provides investors with greater transparency with respect to our results of operations and that these measures are useful for period-to-period comparison of results.

Our non-GAAP financial measure of organic growth represents revenue growth excluding revenue from acquisitions within the preceding 12 months, the impact of foreign currency, as well as the impact of partially-owned consolidated subsidiaries. Excluding these measures provides more useful period-toperiod comparison of revenue results as it excludes the impact of foreign currency exchange rates, which can vary significantly from period to period, and revenue from acquisitions that would not be included in the comparable prior period. Revenues from partially-owned subsidiaries consolidated in our financial statements are also excluded from our organic revenue calculation, as those revenues are not fully attributable to the Company. There was no revenue from partially-owned consolidated subsidiaries for the quarter ended March 31, 2023 due to the sale of Changzhou Eminence Biotechnology Co., Ltd. (Eminence) in the first quarter of fiscal 2023. Revenue from partially-owned consolidated subsidiaries was \$2.0 million for the nine months ended March 31, 2023.

Our non-GAAP financial measures for adjusted gross margin, adjusted operating margin, and adjusted net earnings, in total and on a per share basis, exclude stock-based compensation, the costs recognized upon the sale of acquired inventory, amortization of acquisition intangibles, acquisition related expenses inclusive of the changes in fair value of contingent consideration, and other non-recurring items including non-recurring costs, goodwill and long-lived asset impairments, and gains. Stock-based compensation is excluded from non-GAAP adjusted net earnings because of the nature of this charge, specifically the varying available valuation methodologies, subjection assumptions, variety of award types, and unpredictability of amount and timing of employer related tax obligations. The Company excludes amortization of purchased intangible assets, purchase accounting adjustments, including costs recognized upon the sale of acquired inventory and acquisition-related expenses inclusive of the changes in fair value contingent consideration, and other non-recurring items including gains or losses on legal settlements, goodwill and long-lived asset impairment charges, and one-time assessments from this measure because they occur as a result of specific events, and are not reflective of our internal investments, the costs of developing, producing, supporting and selling our products, and the other ongoing costs to support our operating structure. Additionally, these amounts can vary significantly from period to period based on current activity. The Company also excludes revenue and expense attributable to partially-owned consolidated subsidiaries in the calculation of our non-GAAP financial measures as the revenues and expenses are not fully attributable to the Company.

The Company's non-GAAP adjusted operating margin and adjusted net earnings, in total and on a per share basis, also excludes stock-based compensation expense, which is inclusive of the employer portion of payroll taxes on those stock awards, restructuring, impairments of equity method investments, gain and losses from investments, and certain adjustments to income tax expense. Impairments of equity investments are excluded as they are not part of our day-to-day operating decisions. Additionally, gains and losses from other investments that are either isolated or cannot be expected to occur again with any predictability are excluded. Costs related to restructuring activities, including reducing overhead and consolidating facilities, are excluded because we believe they are not indicative of our normal operating costs. The Company independently calculates a non-GAAP adjusted tax rate to be applied to the identified non-GAAP adjustments considering the impact of discrete items on these adjustments and the jurisdictional mix of the adjustments. In addition, the tax impact of other discrete and non-recurring charges which impact our



reported GAAP tax rate are adjusted from net earnings. We believe these tax items can significantly affect the period-over-period assessment of operating results and not necessarily reflect costs and/or income associated with historical trends and future results.

The Company periodically reassesses the components of our non-GAAP adjustments for changes in how we evaluate our performance, changes in how we make financial and operational decisions, and considers the use of these measures by our competitors and peers to ensure the adjustments are still relevant and meaningful.

Readers are encouraged to review the reconciliations of the adjusted financial measures used in management's discussion and analysis of the financial condition of the Company to their most directly comparable GAAP financial measures provided within the Company's consolidated financial statements.

FORWARD LOOKING INFORMATION AND CAUTIONARY STATEMENTS

This quarterly report contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements include those regarding the Company's expectations as to the effect of changes to accounting policies, the amount of capital expenditures for the remainder of the fiscal year, the source of funding for capital expenditure requirements, the sufficiency of currently available funds for meeting the Company's needs, the impact of fluctuations in foreign currency exchange rates, and expectations regarding gross margin fluctuations, increasing research and development expenses, increasing selling, general and administrative expenses and income tax rates. These statements involve risks and uncertainties that may affect the actual results of operations. The following important factors, among others, have affected and, in the future, could affect the Company's actual results: integration of newly acquired businesses, the introduction and acceptance of new products, general national and international economic, political, regulatory, and other conditions, increased competition, the reliance on internal manufacturing and related operations, supply chain challenges, the impact of governmental regulation, maintenance of intellectual property rights, credit risk and fluctuation in the market value of the Company's investment portfolio, and unseen delays and expenses related to facility construction and improvements. For additional information concerning such factors, see the Company's Annual Report on Form 10-K for fiscal 2022 as filed with the Securities and Exchange Commission and Part II. Item 1A below.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

As of March 31, 2023, the Company held exchange traded investment grade bond funds, which are included in short-term available-for-sale investments at their fair value of \$23.9 million. As of March 31, 2023, the potential loss in fair value due to a 10% decrease in the market value of the exchange traded investment grade bond funds is \$2.4 million.

The Company operates internationally, and thus is subject to potentially adverse movements in foreign currency exchange rates. For the quarter ended March 31, 2023, approximately 36% of consolidated net sales were made in foreign currencies, including 12% in euros, 5% in British pound sterling, 7% in Chinese yuan, 3% in Canadian dollars, and the remaining 9% in other currencies. The Company is exposed to market risk mainly from foreign exchange rate fluctuations of the euro, British pound sterling, the Chinese yuan, and the Canadian dollar, as compared to the U.S. dollar as the financial position and operating results of the Company's foreign operations are translated into U.S. dollars for consolidation.

Month-end average exchange rates between the British pound sterling, euro, Chinese yuan and Canadian dollar, which have not been weighted for actual sales volume in the applicable months in the periods, to the U.S. dollar were as follows:

	Quarter Ended March 31,		Nine Months Ended March 31,			
	 2023		2022	 2023		2022
Euro	\$ 1.08	\$	1.12	\$ 1.04	\$	1.15
British pound sterling	1.23		1.34	1.19		1.36
Chinese yuan	0.15		0.16	0.14		0.16
Canadian dollar	0.74		0.79	0.75		0.79

The Company's exposure to foreign exchange rate fluctuations also arises from trade receivables, trade payables and intercompany payables denominated in one currency in the financial statements, but receivable or payable in another currency. The effects of a hypothetical simultaneous 10% appreciation in the U.S. dollar from March 31, 2023 levels against the euro, British pound sterling, Chinese yuan and Canadian dollar are as follows (in thousands):

Decrease in translation of earnings of foreign subsidiaries (annualized)	\$ 5,156
Decrease in translation of net assets of foreign subsidiaries	71,344
Additional transaction losses	4,086

ITEM 4. CONTROLS AND PROCEDURES

(a) Evaluation of disclosure controls and procedures.

The Company maintains disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)). The Company's management has evaluated, with the participation of its Chief Executive Officer and Chief Financial Officer, the effectiveness of the design and operation of its disclosure controls and procedures as of the end of the period covered in this Quarterly Report on Form 10-Q. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that, as of March 31, 2023, our disclosure controls and procedures were effective.

(b) Changes in internal controls over financial reporting.

There were no changes in the Company's internal control over financial reporting during the third quarter of fiscal 2023 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

As of May 8, 2023, the Company is not a party to any legal proceedings that, individually or in the aggregate, are reasonably expected to have a material adverse effect on the Company's business, results of operations, financial condition or cash flows.

ITEM 1A. RISK FACTORS

During the quarter and nine months ended March 31, 2023, there have been no material changes from the risk factors found in Part I, Item 1A, "Risk Factors," of the Company's Annual Report on Form 10-K for the year ended June 30, 2022.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

The Company's repurchase plan approved by the Board on February 2, 2022, granted management the discretion to mitigate the dilutive effect of stock option exercises. The plan authorizes the Company to purchase up to \$400 million in stock. The Company repurchased 222,000 shares, which is adjusted to reflect the effects of the four-for-one stock split, for \$19.6 million in fiscal 2023 under the share repurchase plan. As of March 31, 2023, the Company had \$260.8 million available to repurchase under our existing plan.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

ITEM 4. MINE SAFETY DISCLOSURES

Not applicable.

ITEM 5. OTHER INFORMATION

None.

ITEM 6. EXHIBITS EXHIBIT INDEX TO FORM 10-Q

BIO-TECHNE CORPORATION

Exhibit	
Number 3.1	Description
3.1	Amended and Restated Articles of Incorporation of the Companyincorporated by reference to Exhibit 3.1 of the Company's 8-K dated November 1, 2022*
3.2	Fourth Amended and Restated Bylaws of the Companyincorporated by reference to Exhibit 3.1 of the Company's Form 8-K dated April 27, 2022*
4.1	Description of Capital Stock incorporated by reference to Exhibit 4.1 of the Company's Form 10-K dated August 24, 2022*
10.1**	Management Incentive Planincorporated by reference to Exhibit 10.13 of the Company's Form 10-K for the year ended June 30, 2013*
10.2**	Second Amended and Restated 2010 Equity Incentive Planincorporated by reference to Exhibit 10.1 of the Company's Form 8-K dated October 26, 2017*
10.3**	Form of Time Vesting Restricted Stock Award Agreement - incorporated by reference to Exhibit 10.3 of the Company's Form 10-K dated August 25, 2021*
10.4**	Form of Performance Vesting Restricted Stock Award Agreement - incorporated by reference to Exhibit 10.4 of the Company's Form 10-K dated August 25, 2021*
10.5**	Form of Time Vesting Restricted Stock Unit Award Agreement - incorporated by reference to Exhibit 10.5 of the Company's Form 10-K dated August 25, 2021*
10.6**	Form of Performance Vesting Restricted Stock Unit Award Agreement - incorporated by reference to Exhibit 10.6 of the Company's Form 10-K dated August 25, 2021*
10.7**	Form of the Time Vesting Performance Unit Award Agreement - incorporated by reference to Exhibit 10.7 of the Company's Form 10-K dated August 25, 2021*
10.8**	Form of Performance Vesting Performance Unit Award Agreement - incorporated by reference to Exhibit 10.8 of the Company's Form 10- K dated August 25, 2021*
10.9**	Form of Time Vesting Incentive Stock Option Agreement - incorporated by reference to Exhibit 10.9 of the Company's Form 10-K dated August 25, 2021*

Exhibit	
Number 10.10**	Description Form of Performance Vesting Incentive Stock Option Agreement - incorporated by reference to Exhibit 10.10 of the Company's Form 10- K dated August 25, 2021*
10.11**	Form of Employee Non-Qualified Stock Option Agreement - incorporated by reference to Exhibit 10.11 of the Company's Form 10-K dated August 25, 2021*
10.12**	Form of Director Non-Qualified Stock Option Agreement for Second Amendment and Restated 2010 Equity Incentive Plan - incorporated by reference to Exhibit 10.2 of the Company's Form 8-K dated October 26, 2017*
10.13**	Employment Agreement by and between the Company and Charles Kummeth - incorporated by reference to Exhibit 10.11 of the Company's Form-K dated September 7, 2017*
10.14**	Form of Employment Agreement by and between the Company and Executive Officers of the Company other than the CEOincorporated by reference to Exhibit 10.12 of the Company's Form 10-K dated September 7, 2017*
10.15**	Form of Amendment No. 1 to Executive Employment Agreement – incorporated by reference to Exhibit 10.15 of the Company's Form 10- O dated May 11, 2020*
10.16	Amended and Restated Credit Agreement by and among the Company, the Guarantors party thereto, the Lenders party thereto, and BMO Harris Bank N.A., as Administrative Agent, dated August 31, 2022incorporated by reference to Exhibit 10.1 of the Company's Form 8-K dated September 7, 2022*
10.17**	Form of Indemnification Agreement entered into with each director and executive officer of the Company - incorporated by reference to Exhibit 10.1 of the Company's Form 10-Q dated February 8, 2018*
10.18**	Bio-Techne 2020 Equity Incentive Plan - incorporated by reference to Exhibit 10.1 of the Company's Form 8-k dated November 3, 2020*
10.20	Form of Director Non-Qualified Stock Option Agreement – incorporated by reference to Exhibit 10.2 of the Company's Form 8-k dated November 3, 2020*
10.30**	Form of Employee Non-Qualified Stock Option Agreement (Global) – incorporated by reference to Exhibit 10.3 of the Company's Form 8-k dated November 3, 2020*
10.40**	Form of Performance Vesting Cash Unit Agreement- incorporated by reference to Exhibit 10.4 of the Company's Form 8-k dated November 3, 2020*
10.50**	Form of Performance Vesting Incentive Stock Option Agreement- incorporated by reference to Exhibit 10.5 of the Company's Form 8-k dated November 3, 2020*
10.60**	Form of Performance Vesting Restricted Stock Agreement- incorporated by reference to Exhibit 10.6 of the Company's Form 8-k dated November 3, 2020*
10.70**	Form of Performance Vesting Restricted Stock Unit Agreement- incorporated by reference to Exhibit 10.7 of the Company's Form 8-k dated November 3, 2020*
10.80**	Form of Time Vesting Incentive Stock Option Agreement- incorporated by reference to Exhibit 10.8 of the Company's Form 8-k dated November 3, 2020*
10.90**	Form of Time Vesting Cash Unit Agreement- incorporated by reference to Exhibit 10.9 of the Company's Form 8-k dated November 3, 2020*

- 20** Form of Time Vesting Restricted Stock Agreement- incorporated by reference to Exhibit 10.10 of the Company's Form 8-k dated November 3, 2020*
- 20.1** Form of Time Vesting Restricted Stock Unit Agreement- incorporated by reference to Exhibit 10.11 of the Company's Form 8-k dated November 3, 2020*
- 21 Subsidiaries of the Company incorporated by reference to Exhibit 21 of the Company's Form 10-K dated August 24, 2022*
- 31.1 Certificate of Chief Executive Officer pursuant to section 302 of the Sarbanes Oxley Act of 2002
- 31.2 Certificate of Chief Financial Officer pursuant to section 302 of the Sarbanes Oxley Act of 2002
- 32.1 Certification of Chief Executive Officer pursuant to section 906 of the Sarbanes Oxley Act of 2002
- 32.2 Certification of Chief Financial Officer pursuant to section 906 of the Sarbanes Oxley Act of 2002
- 101 The following financial statements from the Company's Quarterly Report on Form 10-Q for the quarter and nine months ended March 31, 2023, formatted in Inline Extensible Business Reporting Language (iXBRL): (i) the Condensed Consolidated Balance Sheets, (ii) the Condensed Consolidated Statements of Earnings and Comprehensive Income, (iii) the Condensed Consolidated Statements of Cash Flows, and (iv) Notes to the Condensed Consolidated Financial Statements.
- 104 Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101)

^{*} Incorporated by reference; SEC File No. 000-17272

^{**} Management contract or compensatory plan or arrangement

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date:May 8, 2023

Date: May 8, 2023

BIO-TECHNE CORPORATION (Company)

/s/ Charles R. Kummeth Charles R. Kummeth Principal Executive Officer

/s/ James Hippel James Hippel Principal Financial Officer

CERTIFICATION

I, Charles R. Kummeth, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Bio-Techne Corporation;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report.

4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rule 13a-15(f) and 15d-15(f)) for the registrant and have:

a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonable likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent function):

a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 8, 2023

/s/ Charles R. Kummeth Charles R. Kummeth Principal Executive Officer

CERTIFICATION

I, James Hippel, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Bio-Techne Corporation;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report.

4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rule 13a-15(f) and 15d-15(f)) for the registrant and have:

a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonable likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent function):

a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 8, 2023

/s/ James Hippel James Hippel Principal Financial Officer

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Bio-Techne Corporation (the "Company") On Form 10-Q for the quarter ended March 31, 2023 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Charles R. Kummeth, Principal Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

(1) The Report fully complies with the requirements of Section 13(a) or 15 (d) of the Securities Exchange Act of 1934; and

(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Charles R. Kummeth Charles R. Kummeth Principal Executive Officer May 8, 2023

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Bio-Techne Corporation (the "Company") On Form 10-Q for the quarter ended March 31, 2023 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, James Hippel, Principal Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

(1) The Report fully complies with the requirements of Section 13(a) or 15 (d) of the Securities Exchange Act of 1934; and

(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ James Hippel James Hippel Principal Financial Officer May 8, 2023